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ABSTRACT

The 1985 legislation (PA 84-126) creating Local School Improvement Councils (LSIC) and annual local school budget hearings laid the foundation for meaningful citizen involvement in the Chicago Public Schools. This legislation had two components: (1) annual school site budget hearings required in each school in which citizens, parents, and teachers vote on the proposed school budget for the following year; and (2) the creation of LSICs at each public school with specific rights and responsibilities over curriculum, personnel, and budget issues. The major finding of this second assessment is that the Chicago Board of Education has not adequately implemented either component of PA 84-126 and gives little indication that it has any intention of doing so in the future. The second budget hearings were a sham in 1986 and they were a sham in 1987. The administration continues to obstruct the LSICs' ability to function as intended by the legislation. The central recommendation of this assessment is that the Illinois Legislature must hold the board fully accountable to see that this legislation is implemented. Appendices constitute over half of the report and contain hearing results and survey forms. (MLF)

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A Report on the implementation of PA \$4-126

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1986 - 1987 ASSESSMENT OF SCHOOL SITE BUDGETING PRACTICE OF THE CHICAGO PUBLIC SCHOOLS

A Report on the Implementation of PA 84-126

Compiled by the Staff of the CHICAGO PANEL ON PUBLIC SCHOOL POLICY AND FINANCE

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EXECUTIVE SUMMARY

The 1985 legislation, introduced by House Speaker Michael Madigan creating Local School Improvement Councils (LSIC) and annual local school budget hearings, laid the foundation for meaningful citizen involvement in the Chicago Public Schools. This legislation had two components:

- 1) Annual school site budget hearings required in each Chicago Public School in which citizens, parents, and teachers vote on the proposed school budget for the following year
- 2) The creation of Local School Improvement councils (LSIC) at each public school with specific rights and responsibilities over curriculum, personnel, and budget issues

Last spring, the Chicago Panel on Public School Policy and Finance published School Budget Hearing Assessment, a comprehensive assessment of the first year's implementation of school site budget hearings. The other component of PA 84-126, Local School Improvement Councils, were so minimally implementated that the Panel could not adequately evaluate them until this year.

The central finding of the Panel's 1986 assessment was that the Chicago Public Schools adequately implemented the first year of the local budget hearings except for its unwillingness to change any budgets to meet local school objections. However, the report also pointed to numerous problems which needed to be corrected in order to fully implement this aspect of PA 84-126.

This second report assesses the Board's success in implementing both the Budget Hearing and the Local School Improvement Council requirements of PA 84-126 during its second year of implementation.

The major finding of this second assessment is that the Chicago Board of Education has not adequately implemented either component of PA 84-126 and gives little indication that it has any intention of doing so in the future. Although there have been considerable improvements made in the budget materials sent home to parents and those used at the hearings, and a genuine effort to involve Local School Improvement Council presidents in Board provided budget workshops; these changes only involve process and do not change the product. The second budget hearings were a sham in 1986 and they were a sham in 1987. The administration continues to obstruct the Local School Improvement Councils' ability to function as intended by the legislation. The central recommendation of this assessment is that the Illinois Legislature must hold the Board fully accountable to see that this legislation is implemented as intented, and if the Board's actions are not acceptable, other legislation to strengthen local accountability and school improvement must be forthcoming.



Other findings contained in this report and discussed in the following pages are:

More than 9,000 people attended local school budget hearings in 1987.

The Board adjusted no budgets for the second year.

The decrease in rejected budgets did not indicate an increase in community satisfaction with the public schools.

Hispanic parents used the budget hearing disapproval process to voice their complaints at twice the rate of other parents.

The local budget hearings were conducted more effectively this year largely due to duel training of principals and LSIC presidents.

The narrow definition of discretionary funas has seriously diminished the Local School Improvement Councils' power.

In addition to the legislature holding the Board accountable for its inactions in implementing PA 84-126, the Panel recommends:

Redefining the term "discretionary" to include all teaching positions in excess of those required to meet contractual teacher-pupil ratios, including those provided through Chapter I and State Bilingual funds.

District Superintendents must closely monitor Local School Improvement Council guidelines as implemented by the school principals.

The Chicago Board of Education must move towards allowing important decisions about education to take place at the local school and in doing so, initiate a three year pilot project in local school autonomy to accomplish this goal.

FINDINGS

1. THE BOARD HAS FAILED TO MEET THE INTENTION OF PA 84-126 IN ITS IMPLEMENTATION OF THE SCHOOL SITE BUDGET HEARINGS.

Although many improvements recommended by the City-Wide Committee on School Budgeting were implemented in 1987, the intention of PA 84-126 to significantly advance school accountability was not met. The Board's Department of Financial Planning and Budgeting incorporated in its materials many of the recommended changes to make the budget documents more understandable. LSIC presidents were included in the budget hearing in-service training events and were welcomed as partners in the hearing process. A new review process was put in place which was intended to aid those at the local level in meeting the objections of the voters at schools which disapproved their budgets. Although the budget hearing mechanics improved significantly over 1986, the outcomes did not. Several top administrators, principals, and Board members publicly demeaned the budget hearing process by encouraging the idea that it is was a waste of time and by misrepresenting the actual costs of budget hearing preparation.

2. THIS YEAR, 9,083 PEOPLE ATTENDED LOCAL SCHOOL BUDGET HEARINGS, 2,185 FEWER THAN IN 1986.

Over 9,000 people chose to participate in local school hearings despite active discouragement of parents by the top leadership of the Chicago Public Schools, from the General Superintendent downwards. However, many people across the city decided not to attend the 1987 budget hearings because of their disappointment at last year's hearing results.

3. AS IN 1986, THE BOARD ADJUSTED NO REJECTED BUDGETS.

The Chicago Board of Education was charged to "modify the budget as near as possible to meet the objections of the voters at the meeting." For the second year in a row, no school budgets were adjusted. Although a process for reviewing objections raised was put in place this year, many administrators put off the hearing review meeting disregarding the Board's guidelines to hold all review meetings by March 27th; others approached the meeting with the same lack of good faith as was evident last year. Again the overwhelming number of objections concerned inadequate textbook and supply funding, and again these objections were met with standardized responses.

4. FEWER BUDGETS WERE DISAPPROVED THIS YEAR BECAUSE PARTICIPANTS LACKED FAITH THAT THE BOARD WOULD REVISE REJECTED BUDGETS.

In 1986, 66 schools rejected their budgets; in 1987, only 43 rejected them. Some Board members and administrators have interpreted the decrease in disapproved budgets as an increase in citizen



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satisfaction. However, participants at many schools who voted to approve their budgets expressed the same dissatisfaction with textbook, supply, and educational equipment allocations as those who disapproved their budgets. Because no budgets were adjusted at the second budget hearings last April, and the 1987 textbook and supply funds were cut even after the community expressed a need for increased funding, many participants felt it was futile to disapprove their budgets.

5. TWICE AS MANY PREDOMINATELY HISPANIC SCHOOLS REJECTED THEIR 1987 BUDGETS AS DID EITHER PREDOMINATELY BLACK OR WHITE SCHOOLS.

Hispanic parents used the budget hearing process to complain about the conditions of their schools to a far greater extent than either Black or White parents. In proportion to their total numbers, 12% of all predominately Hispanic Schools (50% or more Hispanic) rejected their budgets compared to 6% of all predominately Black and 6% of all predominately White schools.

6. THE MANAGEMENT OF THIS YEAR'S BUDGET HEARINGS WAS MUCH IMPROVED. LSIC PRESIDENTS AND PRINCIPALS SHARED THE ROLE OF PRESENTOR AT THE BUDGET HEARINGS, AND PARTICIPANTS RECEIVED BETTER AND MORE ACCURATE INFORMATION.

Because of the improved in-service training provided to both LSIC presidents and principals, many school principals and LSIC presidents felt a sense of partnership. This year, a considerable number of LSIC presidents conducted their meetings. There was not the same feeling of confusion about budgets as expressed last year. LSIC presidents were much more confident about their role in the hearings and better informed, and principals did a better job.

7. THE IMPLEMENTATION OF LOCAL SCHOOL IMPROVEMENT COUNCIL LEGISLATION HAS BEEN UNNECESSARILY SLOW, UNEVENLY CARRIED OUT, AND UNDERMINDED BY LACK OF SUPPORT FROM THE GENERAL SUPERINTENDENT.

Almost two years after the passage of the legislation which mandated Local School Improvement Councils, many councils are only minimally operational. Despite the legal requirement to do so, a majority of the councils surveyed by the Panel this Spring had never had a proposal to spend discretionary funds submitted to them by their building principals. Councils were unevenly obeying the mandates of the legislation and the Board's guidelines. Council composition and principal attendance at meetings in many schools did not follow the requirements as mandated by law. The General Superintendent has been openly opposed to sharing authority. In a public meeting, instead of emphasizing the value of a democratic process, the General Superintendent, referring to a specific school, characterized parental involvement in the budget process as, "we're letting parents turn down requests for textbooks for their children."



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8. THE BOARD GAVE LIP SERVICE TO ENCOURAGING MEANINGFUL COMMUNITY INVOLVEMENT WHILE AT THE SAME TIME EXCLUDED CHAPTER I AND STATE BILINGUAL FUNDS FROM THE APPROVED LIST OF DISCRETIONARY FUNDS, THUS SERIOUSLY UNDERMINING THE ABILITY OF LOCAL SCHOOL IMPROVEMENT COUNCILS TO PARTICIPATE IN REAL SCHOOL IMPROVEMENT.

The Board severely weakened the powers of the Local School Improvement Councils by disallowing Chapter I and State Bilingual funds from the list of discretionary funds. These disallowed funds accounted for millions of dollars of programs at the local level. Ways to resolve the complaints of ECIA and Bilingual Council members could have been found, but the Board chose to hide behind the complaints and thus weaken parental and community involvement.



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RECOMMENDATIONS

1. THE CHICAGO BOARD OF EDUCATION SHOULD BE REQUIRED TO REPORT ANNUALLY TO THE LEGISLATURE ON THE IMPLEMENTATION OF PA 84-126.

The Illinois State Board of Education has been charged with implementing the 1985 reform legislation. It has not provided any measureable oversight of this important legislation mandating Local School Improvement Councils and annual budget hearings. By refusing to judge the adequacy of the Board's interpretation of discretionary funds, the State Board has abdicated its role. Furthermore, when the Chicago Board of Education made no effort, good faith or otherwise, to meet the objections of those school communities which rejected their budgets both last year and in 1987, the State Board declined to enforce this part of the legislation.

2. THE TERM "DISCRETIONARY FUNDS" SHOULD BE REDEFINED TO INCLUDE ALL TEACHING POSITIONS IN EXCESS OF THOSE REQUIRED TO MEET CONTRACTUAL PUPIL-TEACHER RATIOS, INCLUDING THOSE PROVIDED THROUGH CHAPTER I AND STATE BILINGUAL FUNDS.

Discretionary funds have been so narrowly defined as to create the im ression that Local School Improvement Councils have no real arenas of authority. The definition should be changed to read "discretionary programming and funds" to include all non-quota instructional positions. Chapter I and State Bilingual funds account for the vast majority of discretionary funds and their exclusion weakens the Local School Improvement Councils. The concern expressed by ECIA and Bilingual Council leaders over loss of autonomy is understandable, but their interests can be served and the legislative intent of PA 84-126 can remain intact by including these funds as discretionary. Local School Improvement Councils should include members of their school's ECIA and/or Bilingual council in their membership.

3. DISTRICT SUPERINTENDENTS MUST CLOSELY MONITOR THE IMPLEMENTATION OF GUIDELINES CONCERNING LOCAL SCHOOL IMPROVEMENT COUNCILS TO SEE THAT ALL PRINCIPALS ARE FOLLOWING THEM.

There is a cavalier disregard by many principals concerning the rights of Local School Improvement Councils. Many LSIC presidents are confused by the guidelines and are not sure of their new rights and responsibilities. This is further exacerbated by principals who ignore or partially follow both the mandates, as described in the law, and the Board guidelines. Almost two years after this legislation was mandated, an alarming number of councils have been deprived of their rights.



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4. THE CHICAGO BOARD OF EDUCATION MUST MOVE TOWARDS MAKING THE INDIVIDUAL SCHOOL THE PLACE WHERE A SIGNIFICANT NUMBER OF DECISIONS ABOUT THE EDUCATION OF CHILDREN TAKES PLACE. TO DO THIS THE BOARD SHOULD INITIATE A THREE YEAR PILOT PROJECT IN LOCAL SCHOOL AUTONOMY BEGINNING IN THE FALL OF 1987.

Beginning in 1987, a city-wide committee should be established to select at least 46 schools, two from each district, to participate in a voluntary pilot project over a three year period. A school management council should be established at each school in the project with considerable authority over curriculum, personnel and budget issues. This council should be half parents and residents and half staff, primarily teachers and the building principal. Each council should make a needs assessment of the school and build a school improvement plan based upon that assessment. The city-wide committee should monitor, assist, and evaluate the pilot project.

1986 - 1987 ASSESSMENT OF SCHOOL SITE BUDGETING PRACTICE THE CHICAGO PUBLIC SCHOOLS

A Narrative Report



I. Budget Hearing Process - 1986 and 1987

This section of the report evaluates the Chicago Board of Education's response to recommendations for improvement made in the Panel's 1986 assessment report and evaluates the 1987 budget hearing process.

A. Citizen Participation

1986: Last year, the Panel reported that 11,268 parents, teachers, community members and others attended the local budget hearings held at 537 schools across the city. Despite active discouragement by many district and school level staff, citizens came out in record numbers to find out about and vote on their 1986-87 local school budget. This active discouragement took several forms:

- 1) Some high level administrators and school principals dismissed the process as time wasting, costly, and serving no purpose. Some district superintendents made it clear that if a school disapproved its budget, it would reflect badly on the local principal.
- 2) Many principals discouraged participation by misleadingly telling the parents that only two or three percent of the budget could be changed and that they could have no influence on the programs offered at their school.
- 3) Some local school parent leaders, influenced by school officials, discouraged participation by repeating the incorrect story about what could be changed in the school budget, implying that coming to the hearings was a waste of time. In fact, on the night of the hearings, some parent leaders asked the meeting participants to approve the budget so they would not have to hold a second meeting which would cost the system money and make their principals look bad.

1987: This year 9,083 people attended the budget hearings, 2,000 fewer than last year. This may seem to be a disappointing number when, if fact, it is remarkable. Despite the active discouragement of parents both last year and this year, the failure of the Board to respond to any disapproved budgets in 1986, and the Board's disregard for the overwhelming need for textbook and supply increases as expressed by citizens across the city during the 1986 budget hearings, thousands of people attended their local budget hearings.

There were two very different attitudes about citizen participation by top administrators this year. Some administrators, district superintendents and principals actively encouraged parents and citizens to participate in the hearings and to use the hearings as an opportunity to let the schools hear from the community. They openly encouraged the kind of partnership between the community and the schools that PA 84-126 intended.



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The 1987 City-wide Committee on School Budget Hearings, the committee charged by the General Superintendent to recommend guidelines for the budget hearings, exemplified this openness and cooperation. The 1986 City-wide Committee on School Budget Hearings was comprised exclusively of principals and representatives from the district and central administration. In 1987, the membership of the City-wide Committee was expanded to include three LSIC presidents and representatives from three civic/community organizations, including the Panel. The City-wide Committee, and especially the committee chair, Frank Lucentes, were very responsive to recommendations for improving the budget process made by the Panel and other committee members. Because of this committee's work, changes in procedures and budge, materials were made to improve the budget hearings and respond to the criticism made after last year's hearings.

While this was very encouraging, district and school level staff still practiced the same kind of active discouragement during the 1987 budget hearings as was documented in the 1986 report.

Some administrative staff, including the General Superintendent, portrayed the hearings as a time for the community to be told by the schools and not a time for the schools to hear from parents about changes or improvements to the budgets or school programs which were desired. Dismissing the hearings as simply a time for citizens to learn about their schools undermined the concepts of school accountability and meaningful citizen participation; thus, the Board really conducted tellings rather than hearings.

Some Board members along with some top administrative staff further discouraged the budget hearing process by publicly depicting the hearings as a burdensome and useless annoyance which was costing the system over one million dollars a year. When the Panel challenged this figure, budget staff checked their figures and reported that it actually cost one half million dollars a year. However, even the half million dollar figure was inflated: first, by charging normal staff time against the budget hearing costs, and secondly, by assuming that 50% of the schools would have second budget hearings and based calculated costs on that assumption. Except for custodians who worked in the evening during the first and second budget hearings, other personnel simply worked their normal time period. The real cost was approximately \$154,875 in 1986 and \$171,067 in 1987. (See Table 1).

B. Budget Materials

1986: Although the Department of Financial Planning and Budgeting did an admirable job last year in preparing materials in a short time, parents and other citizens found the materials which they received difficult to understand. According to the legislation, the LSICs are



Table I

CHICAGO BOARD OF EDUCATION'S ESTIMATED SCHOOL BASE BUDGETING COSTS AND THE CHICAGO PANEL'S RESPONSE

ı.	MARQI BUDGET HEARING COCKS	BOARD OF ED 1986 FIGURES	CHICAGO PANEL 1986 FIGURES	BOARD OF ED 1987 FIGURES	CHICACO PANEL 1987 FIGURES
	A. Personnel costs:				
	Cost of custodians, engineers, and school maintenance assistants for March Budget Hearings	\$125,000	\$125,000	\$143,250	\$130,000
	Principals in-services, preparation time, meeting (first and second budget hearings), and assessment of vote results	259,500	0	64,550	0
	District superintendents in-service and preparation time	6,400	0	10,522	0
	School Clerks time for duplication, dissemination and tabulation of hearing results	80,600	0	92,368	0
	Budget Department/Operation Analysis time: two months times director, budget manager, budget staff, and operations analysis time plus other central office staff time	29,100	0	83,920	0
	B. Materials Costs:				
	Duplication, printing and distribution cost	a 15 , 555	15,555	23,267	23,267
	Public Announcements	1,000	1,000	10,000	10,000
	C. Second Budget Hearing Personnel Costs:				
	Board figures assume 50% of schools held second hearings. Panel figures reflect actual numbers.	75,000	14,875	95,95 0	7,800
	TOTAL COSTS FOR BUDGET HEARINGS	\$592 , 155	\$156,430	\$513,827	\$171,067
	COST PER SCHOOL (531)	\$1,115	\$295	\$968	\$322

responsible for conducting the budget hearings; however, the LSIC members did not understand the budget documents, for the most part, nor did they receive their documents in time to get help in analyzing them.

1987: Because of the cooperation and hard work of the Director of the Department of Financial Planning and Budgeting and her staff, many changes were made in the budget materials to make them more understandable by citizens and building staff. The changes were made in several areas:

- 1) Language many specific words which confused parents last year were replaced with more understandable terms.
- 2) Format changes in document format were made to avoid last year's confusion.
- 3) Material in 1986, a budget summary was sent home to parents which was confusing and did little to enlighten them about their school's budget. This year, parents received a program budget which showed how many staff and what costs were assigned to each educational program in the school. They also received a narrative explanation defining terms used in the summary. In addition, they received a summary of their school's discretionary funds, which are subject to disapproval by the Local School Improvement Council.

C. In-service Training

1986: Only principals received training in preparation for the 1986 budget hearings. This training did not emphasize encouraging parental participation. There were many principals who were resistant to the budget in-service workshops and to the whole concept of school based budgeting and who performed poorly at their local school budget hearings.

1987: In addition to training principals, in-service workshops this year involved district administrators, district council presidents, and LSIC presidents. A city-wide workshop was held in January to which district superintendents, one principal from each district, and the district educational advisory council presidents were invited. They received training on the budget hearing process, guidelines, and budget documents.

In turn, in-service training was provided at each district by the staff of the Department of Financial Planning and Budgeting, a member of the district administrator's staff, the principal who attended the city-wide workshop, and the district educational advisory council president. Other central office staff were available for specific questions. School principals and their LSIC presidents received joint training at these district level training sessions. Parent leaders received valuable training to help them conduct the budget hearings, and they and their principals received the same information at the same time, helping to eliminate much of the misinformation prevalent during last year's hearings.



It was the responsibility of the district superintendents to notify their principals to attend their district in-service workshops. The principals, in turn, were responsible for notifying their LSIC presidents of the date and purpose of the workshops.

Although the recommendation to hold joint training sessions was approved by the Superintendent, the implementation of the sessions was not without problems. The early joint district-level in-services were not well attended by LSIC presidents; many presidents were either not informed or informed at the last minute by their principals. One district administration, in disregard for the guidelines established by the Superintendent concerning the joint workshops, planned two workshops, one for principals and one for LSIC presidents. When the Chicago Panel pointed out this problem to appropriate Board personnel, the district superintendent invited parents to both sessions. It came as no surprise that few parents attended the principals' session, since they were invited at the last minute, it was held during an afternoon on which their children were not in school, and it was held in a location far from their homes, outside the district.

For the most part, district superintendents did an adequate to excellent job of informing their principals of the in-service and overseeing the actual training. One district superintendent went even further and notified each LSIC president by mail, emphasizing the importance of the presidents' role during the budget hearings. For the most part, in those places where communication to parent leaders was inadequate or lacking, the fault rested with the building principal. Of the 163 LSIC presidents surveyed by the Panel concerning their participation in the in-service training workshops, 70% had attended the workshops. Several others were invited but did not attend, and still others were not invited.

Throughout the 55 presentations and workshops Panel staff gave to prepare LSIC members for the 1987 budget hearing, the Panel found a change in parents' attitudes towards the hearings. Parents were much more enthusiastic and interested this year. The school-level training sessions given by the Panel last year averaged seven to eight parents; this year, the average was 25 to 30 parents. Parents wanted information so they could participate in the hearings rather than be passive observers.

The dual training of principals and LSIC presidents at the Board-sponsored workshops engendered much of this enthusiasm. Including the LSIC presidents in the workshops reinforced the importance of their role in the budget process. Additionally, each LSIC president received the same budget packet as his/her principal. Last year, the LSIC presidents only received the same material that all other parents received just two weeks prior to the hearings. The 1987 packets contained one copy of all the local school budget material which would be used at the hearings, providing the LSIC presidents with ample material and sufficient time to prepare for the hearings. LSIC presidents and principals also received two booklets prepared by the Department of Financial Planning and Budgeting. One of these booklets, Guide to School Budget Hearings, contained valuable information for both the principals and LSIC presidents.



II. ASSESSMENT OF 1987 BUDGET HEARINGS

A. March Budget Meetings

On March 10th and 12th, the Chicago Board of Education held its second annual School Site Budget Hearings in 451 elementary and 73 high schools across the city. According to Board figures released in March, 1987 a total of 9,083 parents, teachers, residents, and other interested persons attended these hearings. In 1987, parents represented 52% of the total which was similar to 1986 figures. Teachers represented 29% of the total, a 5% drop from last year. Residents comprised 6% of the total, close to last year's figure of 7%, and others represented 12% of the total, up from 8% last year. There was greater teacher representation at the elementary schools than the high schools - 31% in elementary and 21% in high schools. Conversely, there was greater parent representation at the high school level with 61% parents compared to 52% at the elementary hearings.

Seventy-nine percent of those voting at the high schools approved their budgets while 19% disapproved and 3% abstained. The approval rate at the elementary schools was 80% with 14% disapproving and 7% abstaining. For all school heraings, 7,254 voted to approve their local school budgets (80%) while 1,244 (14%) voted to disapprove and 585 (6%) abstained. A total of 481 schools (92%) approved their budget, 41 disapproved and two tied (a tie was considered a disapproval). Last year, 67 (13%) out of 537 schools disapproved their budget, including six tie votes.

In the 43 schools which rejected their budgets, 75% of those in attendance were parents compared to 53% parent attendance in all schools. An overwhelming number of parents, 89%, voted to reject their school budgets. Ninety-two percent of residents and 79% of other voted to disapprove. On the other hand, only 44% of the teachers disapproved the budgets in these 43 schools.

DISAPPROVED BUDGETS: VOTES BY CATEGORY

	PARENIS	8	RESIDENTS	%	TEACHERS	%	OTHE	7	TOTA	L
APPROVE	82	11%	5	8\$	76	56%	9	21%	172	18%
DISAPRROVE	645	89%	55	923	60	1111%	34	79%	794	82%
TOTAL	727		60	İ	136		43		966	



Actual school level data were supplied by the Board of Education in April, 1986 and published in the Panel's 1986 assessment report. This data contained individual school attendance and voting records. The guidelines published by the Board clearly state that the results of the budget hearing will be telephoned to the district superintendent within 48 hours after the votes are tabulated and sumitted in writing to the district office within 5 working days. After several calls to the Department of Operations Analysis and Planning, the Panel was informed that the data received at the district offices was inaccurate and the principals were asked to resubmit the accurate data. According to the Director of the Department of Operations Analysis and Planning, many principals submitted voting records in which the number of people in attendance was identical to the number of people voting. Since principals cannot vote, every school should have had at least one more in attendance than the number who voted. There was also confusion concerning the categories of eligible voters. Some of the voters fit more than one category (parents who voted under residents or parents who were also teachers in the school). There were few reported problems concerning this issue in 1986 and no explanation given for the confusion this year.

The Panel finally received the revised data included in this report almost three months after the hearings. At that time the Panel staff was told that the information was still incomplete and not totally accurate. The school level budget hearing data prepared by the Board is in Appendix I. The Panel has attempted to correct obvious errors in the Board's calculations in these tables.

B. Panel Survey

In late February, 1987, the Panel mailed surveys to all LSIC presidents and followed up with phone calls beginning in March and concluding in May. (See Appendix II) The survey had two parts: the first part contained questions about the 1987 budget hearings and the second part contained questions about the work of the Local School Improvement Councils. From the 535 LSICs on file with the Illinois State Board of Education, 137 presidents (26%) responded to the survey questions on the 1987 budget hearings.

Attendance: According to Chicago Board reports, 9,083 persons attended budget hearings; 57% were parents, 35% were teachers, 9% were residents, and 6% others. A total of 2,335 persons attended the hearings held in the survey's 137 schools. Of these, 57% were parents, 35% teachers, 9% residents, and 6% others. The surveyed schools had a higher number of persons disapproving the proposed budget than the city-wide figure - 65% voted to approve and 26% voted to disapprove. Of the 137 schools, school budgets in 27 schools were rejected, a higher ratio than the city-wide data. (See Appendix III)



Hearing Management: Most responding LSIC presidents fe t the hearings were conducted well, the budget explanations were adequate and most questions were sufficiently answered. Many presidents expressed confidence in their ability to explain the budget and lead the meeting. Others stressed that, at the school level, the tensions, unpreparedness and antagonisms were gone and in their place was a sense of partnership. This is in strong contrast to last year's hearings when many principals and most parents were confused and poorly informed, with the exception of the parents trained at Region PTA and Panel workshops. This year, the Panel again provided workshops to prepare parents and other residents for the budget hearings. These workshops, coupled with the joint LSIC president and principal workshops sponsored by the Board, resulted in better informed parents and principals. Unlike the 1986 budget hearings when no LSIC president conducted the the budget portion of the meeting, 24% of the hearings were conducted by LSIC presidents and 46% were jointly conducted by the presidents and principals. Only 32% of the hearings were solely conducted by the principals.

While it was encouraging to have many more presidents and principals well informed about the mechanics of the budget hearing, few principals strayed from the rhetoric of formulas and union contract restrictions as reasons for being unable to change their budgets. Many LSIC presidents were primed to tackle their budgets and talk about school improvement at the hearings and instead were met with the same resistance as last year. The presidents had studied their schools' discretionary budgets and yet were told that even funds for textbooks and supplies could not be changed because they were set by formula, again ignoring the fact that funds for these areas could be increased and had, indeed, increased in the past.

Parents were also told overtly and covertly that disapproving the budget was a waste of time, it cost the system money to hold a second budget hearing, and it reflected badly on the principal. In fact, one LSIC president reported that when her principal's budget was disapproved, he publicly said that if he knew his budget was going to be disapproved he would have made more teachers come to the hearing and vote for approval. Other presidents reported that their principals asked the teachers to come to the hearings and vote for approval.

C. Recommendations and Objections: The following is a list of recommendations and/or objections raised at the local budget hearings as reported by the surveyed LSIC presidents. In those surveys where comments were given, 16 presidents reported that no one made any recommendations or had objections; however, 88 other presidents reported the following comments:

55% recommended extra funds for textbooks

50% recommended extra funds for supplies

50% recommended extra funds for maintenance and repairs

32% recommended increases in staff

32% recommended increases for furniture and equipment

21% recommended more or different programs

16% recommended better prepared lunches

13% recommended more funds for computers and software



Last year the Panel recorded comments only from those schools that disapproved their budgets. The above comments were made by persons in schools that approved as well as disapproved their budgets. Participants overwhelmingly voiced the need for more textbooks and supplies just as was the case in 1986. One difference is noted in the increase in recommendations for better maintenance and repairs seen in 50% of the schools in which objections were made. (See Appendix III)

Many parents reported to the Panel that disapproving their budget was futile since the Board would not change anything. This was reinforced over and over again by different principals, administrators, and parent leaders who made the same statement even on the night of the budget hearings. The Board was mistaken, however, to believe that having fewer disapproved budgets meant people were more content than last year. The Panel survey clearly indicates that even those who approved their budgets, many times because they thought that disapproving it was a futile act, were in no way content with their present situation.

D. The Hearing Review Process

An important change in procedure recommended by the City-Wide Committee on Budget Hearings was the review process for schools with disapproved budgets. After a school budget was rejected, that school's principal, Local School Improvement Council president, the district superintendent, and the district educational advisory council president were to meet, before March 27th, in order to discuss the reasons for disapproval and collectively try to find budget remedies for these problems. It was then the responsibility of the district superintendent to forward these recommendations to the General Superintendent. The district superintendent's recommendations and the Board's response would then be presented at the second budget hearing.

While this new process held great promise for the kind of enhanced decision-making at the local level encouraged in PA 84-126, even its implementation was obstructed and compromised. In late March, after several parents complained to the Panel that the hearing review process had not been held at their school, Panel staff contacted many district administrators and principals of schools with rejected budgets to find out when their review meetings would be held. Several of the principals and district administrators were quite annoyed at the Panel for asking and were very vague about when the meetings would be held. The Panel was able to gather information from 27 of the 43 schools which were supposed to hold second budget hearings.



Of the 27 LSIC presidents or principals contacted during this period; only twelve (44%) had met on or before March 27th. The Panel also learned that the district advisory council president in at least one district (District 5) had not been invited or informed of her role in the process. Many of the disapproved schools held their hearing reviews during the last few days before the second budget hearings, indicating not only a disregard for the guidelines, but also a cavalier attitude about the importance of the hearing review process. An LSIC president in District 3 who had inquired about her school's hearing review date was told by a district administrator that since the review had not been held by the 27th, the recommendations made at the review would be meaningless.

E. Second Budget Meetings

Budgets at forty-one schools were disapproved along with tie votes at two schools, Pasteur and McDowell. According to legislation, a tie vote is to be treated as a disapproval. The law states:

"When the budget is rejected by a simple majority or a tie vote of those voting, each School Council shall conduct a second meeting within the time period and for the purpose specified in Section 34-18b(2) of The School Code."

However, the March 20, 1987 Board report which described the outcome of the second annual budget hearing, omitted the two tied schools from the list of individual school data on disapproved budgets. (See Appendix IV) In fact, one of the tied schools, McDowell, never held the second budget hearing as mandated by law. After the first budget hearing, the McDowell LSIC president asked her principal about the second budget hearing date. The principal knew nothing about it. When the LSIC president called the district office, she was told there was not going to be a second meeting.

On April 6th and 9th, forty-two schools met for the second time to receive the Board's response to their objections. Because of the dual training of LSIC presidents and principals, the hearing review process, and the severe criticism the Board received in 1986 for not altering any budgets, parents were hopeful that this year some budgets would be revised. The Board did not change any budgets, and for the second year the Chicago Board of Education completely disregarded both the spirit and letter of the law by not even attempting to make "modify the budget as near as possible to meet the objections of the voters at the meeting. The Board again insulted and enraged the community by portraying itself as wanting meaningful community involvement and then obstructing every opportunity for it to take place.



The Board has been severely criticized by the community as well as the Panel for ignoring the needs expressed during the 1986 hearings for more textbooks and supplies while reducing those funds in the 1987 budget. In answer to this criticism, the Board has asked the legislature to increase the tax rate in the Textbook Fund thus showing, in their own words, how "accountable" they are to the community. Raising taxes is not the Panel's idea of accountability; however, reallocating funds and reprioritizing the budget is.

The one positive change which took place at the second budget hearings was that, unlike last year, participants were asked to vote on the budget at the second budget hearing. While this vote was only advisory, it allowed participants another opportunity to let the Board hear from them. Of the schools for which the Panel has data, 54% approved the second budget and 46% disapproved it. (See Appendix V)



III. LOCAL SCHOOL ADVISORY COUNCILS

A. Adoption of Guidelines

School Year 1985-86: Although the legislation which mandated Local School Improvement Councils was passed in the summer of 1985, the Chicago Board of Education did little more than allow councils to be established during 1985-86. The legislation called for the establishment of local councils early in the fall, but it was not until November of 1985 that the Deputy Superintendent of Schools convened a committee of parents and other citizen leaders to consider guidelines for the LSICs and District Educational Advisory Councils. The guidelines were adopted in late January, 1986. While councils were established last winter, they did not function as was intended either in the spirit or the letter of the law. Few if any LSICs actually conducted the local school budget hearings and no LSIC was allowed to disapprove the principal's discretionary funds in 1986. The excuse given for this inaction was that the Chicago Board of Education had not approved the list of programs and funds which were considered discretionary. Until the Board approved a list, the councils were considered to have no disapproval rights.

During the winter and spring of 1986, the Illinois State Board of Education (ISBE) clearly stated to the Panel and to the Chicago Board of Education the range of items which were to be considered discretionary. In April, 1986, the Deputy Superintendent released a bulletin which stated that only supplies and textbooks and gifts or grants in the principal's internal accounts of less than \$1,000 were considered discretionary at the local level. This list was not accepted by the Illinois State Board of Education. In a letter to the Deputy Superintendent and again in conversations with Panel staff, the ISBE clearly stated that those funds considered discretionary included: supplementary State Title I, gifted, desegregation, Chapter I and State Bilingual funds along with textbooks, supplies, and the entire principal's internal accounts.

School Year 1986-87: Finally, in the fall of 1986, more than a year after the passage of this legislation, the Deputy Superintendent and a committee of staff, parent and civic leaders agreed to a list of discretionary funds closely matching ISBE's with two exceptions:

- 1) Only money used for instructional materials and supplies for gifted programs would be considered discretionary.
- 2) Only if the principal had authority to determine how desegregation funds were spent would those funds be considered discretionary. However, if the decision on fund use was made at the Central Office, then the desegregation program funds were not considered discretionary.



In December, 1986, the members of the Chicago Board of Education voted to exclude ECIA Chapter I funds and State Bilingual funds as part of the approved list of discretionary funds. ECIA council leaders had complained to the Board that defining Chapter I funds as discretionary would diminish the ECIA local advisory councils' influence over programs designed to serve disadvantaged students.

The Chicago Panel protested this serious exclusion for several reasons. The ECIA advisory councils are no longer mandated by federal law and exist in Chicago at the whim of the Board; they have no legal standing or rights of disapproval as do Local School Advisory Councils. The Chicago Board of Education had been extremely reticent to implement the legislation requiring local school councils and according them disapproval rights over discretionary funds. Furthermore, because Chapter I and State Bilingual monies accounted for the vast majority of discretionary funds (this is especially true in schools most in need of school improvement), excluding them greatly diminishes the new powers accorded to parents and citizens to improve their local schools. Furthermore, the exclusion of staff position choices which are made by the principal, from the arena of discretion, also greatly diminishes citizen involvement in shaping a local school education program which will be responsive to the needs of a neighborhood's children.

The Illinois State Board of Education abdicated its authority by refusing to become involved in this development. In a letter sent by the Illinois State Board to the Deputy Superintendent in August, 1986, the State Board's position was quite clear. They wrote, "The key focus to discretionary funds for the district superintendent or the principal is whether they have the authority to approve the expenditure of the funds in question." Clearly, Chapter I and at least some State Bilingual funds fit this description and until December, 1986, the State Board agreed and promoted their inclusion. However, when the Panel protested the school system's exclusion of these funds, the Superintendent of the Illinois State Board of Education responded by saying that the State Board would not involve itself in the determination of which funds were discretionary.

B. Survey of Implementation of Local School Improvement Councils

In order to measure the Board's implementation of Local School Improvement Councils, the Panel surveyed LSIC presidents. (Appendix VI) A survey was sent to each president by mail followed by phone calls from Panel staff members. Approximately one third of the elementary school LSIC presidents (151) and 20% of the high school LSIC presidents (15) responded to this part of the survey, a total of 166 schools. (See Appendix VII)



Council membership: Membership in the LSICs ranged from as few as three to several hundred people. Total membership for the 151 schools which answered this question was 8,770. Approximately 79% were parents, 7% were community members, 12% were teachers, 1.3% were students and less than 1% other. In at least six of the schools surveyed, membership was open to all interested parents, teachers and community members. In these large LSICs, the elected board carried on the work of the council. Approximately 19% of the LSICs had less than 70% parent membership (28), as mandated by PA 84-126, and 18% (27) were totally made up of parents.

Council Meetings: Over 70% of to councils met once a month; 4% met twice a month. Eleven percent met every two months, 7.8% met every three months, and 6% met less than three times a year. Although, according to established guidelines, LSICs were to be in every school by October 15th, two councils surveyed had only met once and one had not met as of May 5, 1987.

Most councils met during the day (61.8%); 15.2% met only at night and 23% meet at times during the day and other times at night. The most frequent place to meet was the local school. Eight-three percent of the LSICs met at their schools while only 3.6% met outside the school even though the law allows for meeting in other public places. Several councils met both in the school and at other public places (13.3%).

Meeting Attendance: Principals or principals' representatives are mandated to attend every meeting of the Local School Improvement Council; however, only 79.9% of those surveyed stated that their principals or representatives always attended their meetings. Another 17.7% sometimes attended their meeting and 2.4% of those survey stated that their principal has never attended their meetings. It is recommended but not mandated that the school engineer and lunchroom manager be invited to LSIC meetings. Of the 165 LSIC presidents who responded to whether either of these staff persons attended their LSIC meetings, 64.8% responded that one or both always attended their meetings, 6.7% sometimes attended and 28.5% never attended or have never been invited to attend the meetings.

Discretionary Funds: As was previously stated in this report, the Chicago Board of Education did little more than establish LSICs in 1985-86. The excuse for this inaction was that the Chicago Board of Education had not adopted a list of discretionary funds and until they did, the councils had no disapproval rights. On November 5, 1986, a list of discretionary funds was finally adopted. As of four to six months later, the time the Panel's survey was taken, less than half (48.5%) of the principals had regulary submitted proposals to their LSICs before spending discretionary funds. Another quarter (22.7%) sometimes submitted proposals before spending from their discretionary funds, and 28.5% had never submitted a proposal to their LSICs before spending from their discretionary funds.



Even as late as May, 1987, some principals were submitting proposals for the first time. Several other presidents informed the Panel that the principals simply asked them to sign off on the expenditures without meeting with the full council. The presidents were told to do this because the principals needed to make the expenditure immediately, thus circumventing meeting with the total council and discussing the expenditure.

According to the <u>Illinois School Code</u>, a Local School Improvement Council has the power to disapprove all obligations or expenditures of the principal's discretionary fund. The principal must submit a written proposal to the council before these appropriations may be expended. If the council fails to adopt a motion to disapprove a proposed expenditure or obligation within thirty days of the date specified in a written proposal submitted to the council by the principal, the proposed expenditure or obligation shall be deemed to be acceptable. More than half of the principals in the Panel's survey have either not followed the <u>Illinois School Code</u> or, since November 5th, have not spent any money for textbooks, supplies, supplementary State Title I, instructional materials and supplies for gifted programs, or held fundraisers.

Of the 116 LSICs in the Panel survey to whom proposals have been submitted, only 5 (4%) have ever disapproved a proposal. Two councils disapproved spending for textbooks and supplies, and one for just textbooks. Another council disapproved spending for supplementary State Title I and one disapproved spending from the principal's internal accounts.

Local School Improvement Council Management: All Local School Improvement Councils were to have adopted bylaws no later than two meetings after the initial meeting. A large majority of LSICs in the survey (80%) have done this. Several others are in the process of adopting bylaws sometime this Spring. Over half the LSICs have done needs assessments at their schools and 42.3% have developed school improvement plans. Neither the needs assessments nor school improvement plans are required by law or the Board's guidelines. It is encouraging that the councils are assessing the needs in their schools and developing plans to address them.



IV. SIGNIFICANCE FOR THE FUTURE

The movement to involve citizens in the local schools and in the institutions of public education is not new. What is new is the type of involvement being encouraged in recent years. For the last several decades, most parent and citizen involvement was limited to servicing the schools: raising money through bake sales, volunteering to chaperone class outings, or supplying tutors for the classroom. Only recently has there been an effort to reinvolve parents and community residents in the decision-making process around local urban schools. In smaller school districts in which the members of the Board of Education are more accessible to their neighbors and fellow citizens, such involvement, whether formal or informal, has been maintained. Such has not been true in large urban school systems.

There have been many barriers to meaningful citizen involvement in the Chicago Public Schools. Parents and citizens often feel intimidated when visiting the local school, feeling as if their presence was an intrusion, as if their opinions were not worthy. Parents who have full time jobs, are poor, do not have a car, do not have access to day care, or are raising their children alone are common in urban school systems. All these realities make it difficult to sustain parental involvement.

However, in other cities, these barriers have been overcome through school accountability movements in which parents and citizens are genuinely involved in shaping school improvement and in other school systems in which there is a strong commitment by the administration for shared governance.

After assessing the Board's implementation of PA 84-126 over the last two years, the member organizations of the Chicago Panel believe that the General Superintendent is not committed to shared governance in the Chicago Public Schools nor has the Board shown its desire to involve parents and other citizens in meaningful decision-making at the local level.

The budget hearings have not produced changes in school budgets nor had any effect on school improvement because of the unwillingness of the Board to allow this to happen. The Local School Improvement Councils' discretionary disapproval rights have been so limited in scope that the councils have little power to participate in school improvement. Without a broader interpretation of discretionary funds and a new approach to shared governance at the local level, the intentions of PA 84-126 to bring about school accountability and improvement will continue to be unmet.



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1987 SCHOOL BUDGET BALLOTING BY DISTRICT HELD: HARCH 10 & 12, 1987

BOARD FIGURES

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1987 SCHOOL BUDGET BALLOTING PERCENTAGES BY DISTRICT HELD: HARCH 10 & 12, 1987

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Appendix I

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Appendix I

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Appendix I

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BOARD FILLURES

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12 FULTON
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12 HALE
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BOARD FIGURES CORRECTED TOTALS APPROVAL. !! TOTAL VOLING ! PARENTS RESIDENTS TEACHERS OTHER | | TOTAL VOIDIG! TOTAL NON DEST SCHOOL NAME YES NO Œ NO TES Ю ŒS Ю ŒS NO ŒS NO LYOTENG ! I TES I NO !! | ___ 18 GREEN APPROVED 3 0 0 6 5 1 16 CPESHWH AFPROVED 18 |] 24 |] 13 I 3 10 0 1 14 0 1 0 3 1 3 1 18 ETECENS COM ACADEMY APPROVED 13 11 ē 0 ٥ Ħ 0 ! 13 Î 11 11 0 1 5 | i] 18 JACKSON! APPROVED 5 0 0 ! ال: ٥ 5 1 2 2 1 0 : 0 : 1 II 13 RELLER MAGNET APPROVED 15 Ó 0 3 | 13 O 0 0 1 0.1 0 ! 1 |] 0 !! 18 KELLOS APPROVED 17 0 1 14 | 0 ! 0 0 ! 0 [1 | 0 1 لـ: ٥ 17 [0 !! 1 18 KURLING APPROVED 1: h 3 | 3 3 1 0 : 0 | 2 ; 0 : 0 0 ! رّ∶ه 3 8 | 18 HETCLIFE
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BOARD FIGURES

CORRECTED TOTALS

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BOARD FIGURES

CORRECTED TOTALS APPROVAL I TOTAL VOING ! PARENTS RESIDENTS TEACHERS OTHER I TOTAL VOTERS! TOTAL ATTENDANCE NON JOIST SCHOOL NAME YES NO ŒS NO I NO I Œ YES Ю YES Ю ŒS NO IVOTING YES NO ! 33 BONEN HIGH APPROVED 15 | 6 2 ! 0 0 0 | 3 15 2 !! 17 APPROVED 0 1 n i 24 15 33 13 14 12 1 0 2 0 1 CAFVER HIGH 0 4 0 ! APPROVED 18 1 6 5 0 0 12 | را ہ CHS FOR AGRIC SCIENC! 18 [6 11 DISAPPROVED !! 0 1 o i 15 | 11 ! 0 1 3 0 | IJ B 0 | 0 رًا ٥ CHICAGO VOC HIGH 0 | 15 || DISAFPROVED !! 2: 5 23 0 0 0 0 0 ! 0 200 5 | 11 | CORLISS HIGH 23 !! APPROVED 11 2 1 | 0 0 1 ENGLEROOD HIGH 2 11 AFPPOVZD 1 13 2 11 2 | 0 | 0 0 0 | 0 FENCER HIGH 13 | APPPOVED 39 6 : 37 6 0 ! 0 1 0 | 0 0 3 | 1 | 1 | 9 | 1 | HATLAN COMM. ACADEMY! 39 0 !! APPIOVED. 12 0 0 1 0 0 0 0 HAPPER HIGH 12 | 0 11 APPROVED 5 : 0 3 0 ! 0 0 0 0 5 | 8 | 0 11 HURSCH METRO HIGH /PPROVED 2 1 1 2 | 0 0 | 0 1 FIED HIGH APPHOVED 10 ; G 3 14 0 ! 0 0 0 0 2 🗓 10 [EXIT PARK CAPEER ACD APPROVED 23 0 1 0 3 0 0 0 0 | ון ו 23 | HUR APPROVED 16 c i 7 133 KDW. HIGH 133 KDW.JOD YONDOW. 0 ! 0 0 6 0 0 : 3 0 ! APPROVED 6 C I 4 | 0 : 0 0 0 1 0 بے: 1 6 APPPOVED 7 1 1 3 | 1 : 0 0 0 οĺ IJB 0 0 7 LA CASAS CCC APPROVED 9 0 1 0 : 0 0 ō 3 2 ! 0 1 **1** 33 LINELON TEXH HIGH 0 9 APPROVED 12 a : 7 1 0 ! 0 0 3 0 1 33 2 ! 0 0 12 HORGAN PARK HIGH DISAPPROVED 7 17 6 4 Õ 7 : 0 33 0 ! 1 17 II ROSESON HIGH ALEROVED 51 | 5 38 ¦ 6 ¦ 2 ò 1 7 ! 1 ! 15 6 STREET VOC HIGH 5 APPROVED 15 0 ! 0 0 ! 3 | 2 | 0 : ل[ا ٥ 15 0 SCUTE SPORE HIGH APPROVED 8 3 ¦ 5 1 0 I 33 0 ! 2] 8 : 6 11

-17-

NEE AN ALT HIGH

WASHINGTON HIGH

DISTRICT 33 TOTALS:

APPROVED 11

LITHESE TOTALS AND DESAPPACIALS ARE REVISED FIG: 12: EXAMPLE OFFICIAL DATA.

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BUDGET HEARING SURVEY

How many of the budget hearing participants were (please write number): Parents Residents Teachers Other: TOTAL
Your school budget was: Approved Disarproved
The vote was (please write number): For Against TOTAL
The explanation of the school budget was: Complete and informative Adequate Incomplete
Were all the questions raised at the budget hearing sufficiently answered Yes No Not certain (please explain):
Who conducted your budget hearing: Principal LSIC President Other (please specify):
The recommendations/objections raised were (check as many as apply):
Need for more textbooks Need for more educational supplies Need for more equipment/furniture Need for improved maintenance and repairs To have more computers/software in the school The need for more staff () The need for more programs () The need for longer school hours Provide extra funds for summer programs The need for better prepared lunch food Other (please specify): 1. 2. 3.
The Panel provides technical assistance to schools and community organizations. Would you like assistance? Yes No
Your Name (please print): Address: Zip Code Phone Number:



-18-

SCHOOL HUCCET HEARINGS CHICAGO FUBLIC SCHOOLS HARCH 10 & 12, 1987

		, <u>vo</u>	TE DATA	<u> </u>		ļ	CATHOOR	CF VOTE	85		MEETIN	LEADER .
SCHOOL	DIS	VOTE	ŒS	Ю	NUMBER VOTING	PARENTS	RESUNTS	TEACIERS	OTHRS	TOTAL	PRIN	LSIC
ELEMENTARY		!									 	
BEARD	- 1	Approved	2	0	2	 2	0	0	2	4	 x	
EDISON	1		3	1	4	4	ō	ŏ	4	8	Î	
CARVY	1		0	5	5		0	1	1	-	Ī	
HAUGAN HENRY	1	Approved	11	1	12						İ	j
HIBBARD	1	Approved Approved	11 26	0	11		0	1	0	11	I	x
ORIGLE PARK	i	Approved	8	3	29 8	12	1	16	0	29	X	
PALMER	i		17	7	24						ļ	
PORTAGE PAR			16	ò	16	8	1	8	•	~	i i	. !
PRUSSING	1	Approved	13	6	19		•	U	3	20		x
SMYSER	1	Approved	8	0	8	7	0	0	1	8	x	x i
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BOONE	2		38	0	38 [6	2	28	3	39 1	_	ŷ
CLINTON	2		13	0	13	3	0	10	2	15	X	i
DECATUR	2		8	2	10	8	0	2	2	12	-	į
KILMER	2		19	0	19	9	0	10	0	19	X	x i
MEPHERSON	2	Approved Approved	20 25	0	20 25				_	!		1
AGASSIZ	3		23	0	25 23	1	1	23	0	25 <u> </u>		ļ
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COONLEY	3	Approved	13	ō	13 j					ļ		!
LINCOLN	3	Approved	47	0	47	28	0	20	0	48	x	x i
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MULLICAN	-	Approved	9	0	9					i		i
CODEN	-	Approved	6	0	6	4	2	0	2	εi	x	x i
BURBANK BYFORD	4		13	0	13	10	0	0	3	13	X	x i
DEVER	4	Approved Approved	10	0	10	10	0	0	1	11	x	I I
FALCONER		Approved Approved	14 21	0	14	8	1	5	2	16	x	X
LOCKE	4	Approved	17	0	21 17	9 16	4	8	1	22	X	ļ
SCHUBERT		Disapproved		22	44	29	0	1	1	18	X	X
AVONDALE	5	Approved	30	2	32	15	3 1	14 14	3	49	X	Ϊİ
FUNSTON	5	Disapproved	6	8	14	5	2	7	3	33 14	r	X
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JACKSON, A. JEFFERSON		Disapproved		7	10	6	0	5	1	12		i
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-19-

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BEARD	1	:	:		:	•		-		:		
EDISON	1		: X :	:	:	:	: :	•	:	: _	• ;	: [
garvy Baugan	1	•	:	: :	:	•	X	: X	:	: X :		
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ORICLE PARK PALYER	1 1	:	:		•	•		•	:	•	•	
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CHAFPELL.	2	:	:	•	: X	:	: :	: X	:	:		x i
CLINTON DECLIUR	2		: X	: : X	: X	:		:	: •	:	:	: X
KILYER	2	•	: .		:	:	•	:	• •	• •	•	: :
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AGASSIZ BLADE	3		:	: •	: •	: •		: •	: •	: •	: •	: !
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COUTER	3	!	:	:	:	:	:	:	:	:	:	: [
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CCEEN	3	-	:	:	:	:		:	:	:	:	į
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DEVER	4	I .		:	• •	• •	<i>.</i> :	• •	• •	• •	• •	: X
FALCONER	4			: X	:	:	•	:	:	:	:	: X
LOCKE SCHIBERT	4			: :	: : X	: : X	: : X	: : X	:	:	:	:
AVEDALE	5	:		:		. . :	. ^ :	. ^ :	• •	• •	:	: 1
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PICKARD SALAZAR	8					:	-	:	:		:	: !
CLADSTONE	9						-	: :	:			:
JACKSON, A.	9	X	: X	:	:	:	:	:	:	-		: 1
JEFFERAN	9	i	:	:	: X	:	:	: X	:	:	:	: 1





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SCHOOL		VOTE			NUMBER							
3411,	mai	ontoone.	TES	NO	AOLING	PARENTS	HESENIS	TEACHERS	OTHRS	TOTAL	PRIN	LSIC
SKIDNNER	9	Approved	11	2	13	10	0	a a	3	17		
SMITH		Approved	34	4	- 1	i "	·	7	,	11	į	X
BURNS		Approved	40	35	75	35	5	40	3	83	i	1
CORCERT		Disapproved	1 27	78	105	1	-		•	-5	i	1
HANSBERRY		Approved	14	2	16	l 11	0	3	2	16	ix	x
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DRAKE HEALY	11		10	0	10						i	i
HOLDEN	11		5	0	5	•	0	1	0	5	X	i
PERSHER		Approved Approved	13	0	13		0	3	2	13	I X	X j
FLEMENC		Approved Approved	9	0	9	-	0	2	2	10	X	X
GRUPES		Approved	10 18	0	10	•	0	9	3	13	X	X
HEARST	12			10	18		0	11	4	18		X i
NIGTINGALE	12		32 27	1	42 28	• • •	3	28	1	46		_ I
SAWYER	12		15	0	28 15	: -	1	19	0	28		Χļ
THAIN	12			20	26		0	2	3	17		X I
BEALE		Approved	23	0	23		0	4	.3	27		ļ
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PARK PANOR	17	Approved	81	ŏ	81	66	2	12	1	81 I	T	ļ
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SUTHERLAND		Approved	12	1	13 İ	6	ő	6	3	15		î !
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HODRE		Approved	13	2	15	13	1	1	3	18		- 1
TAYLOR		Approved	15	1	16	14	Ö	2	ő	16 [X	- 1
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ane	20	Approved	16	0	16 J	7	4	4	ī	16 j		- ;
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		TOTAL:	1480 6		2126	1071	86		162	1870 I		
		PERCENT:	70% 3	J	100%	57\$	5\$	29%	95	100%		





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ELEMENTARY	į			•	•			•	•		•	
SKINNER	9		X :	•	:			:	-	•	-	x i
HTYPE	9	:	•		:	:	:	:	:	:	:	: [: X [
BURNS CORKERY	10 10	X	•	•	:		•	:	: :	•	: :	. !
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MITNEY	10		:		: X	:	:	:	:	:	:	: X
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HOLDEN	11 11		 :	 :		:	• :	• :	• •	• •	. Î	iii
PERSHING	11		: X	:		:	•	:	:	:	:	: [
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GRUPES HEARST	12		: :	:	:	: :	:	:	:	:	: •	: :
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SAMER	12	:	:	:	:		:	:	:	:	:	:
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HORGAN	18		: x	: x	:	:	:	:	:	:	: X	: X
SUTHERLAND	18	!	:	:	:	:	:	:	:	:	:	:
HOME	19		:	:	: : X	:	: : x	:	:	:	: : x	:
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		VO	E DAT	A	···-		CATEGOR	CF VOIE	RS		MEETIN	G LEADER
SCHOOL.	DIST	VOIE VOIE	YES		NUMBER VOTING	PARENTS	RESONTS	TEACHERS	OTHRS	TOTAL	PRIN	LSIC
HIGH SCHOOLS	3								· · · · · · · · · · · · · · · · · · ·			
AMINOSEN CLEMENTE KELVIN PA-K LAKE VIEW LANE MATHER SENN WELLS CHOO METRO CURIE	31 31 31 31 31 31 31 32	Approved Approved Approved Approved Approved Approved Approved Approved Approved Approved Approved Approved	10 19 25 33 10 36 29 15 0	0 1 0 7 2 1 3 0 48	10 20 25 40 12 37 32 15	0 14 20 9 8 10 4 40 8	1 1 5 3 3 1 4 0	10 7 7 0 27 18 4 8	3 6 0 0 0 0 3 0 6	28 32 12 38 32 15 48	X	x x x x x x x x x x
DUNPAR FARRAGUT JUAREZ KELLY MARSHALL CHS AG SCI CHOO VCC HUEBARD KENWOOD LINDBLOM MORGAN PARK	32 32 32 33 33 33 33	Approved Disapproved Approved Approved Approved Disapproved Disapproved Approved Approved Approved Approved Disapproved Disapproved Approved	11 32 14 6 0 5 11 5 7	48 15 0 0 15 23 0 0	59 47 14 6 15 28 11 5 24	55 26 6 11 28 6 4 4	1 4 2 3 0 1 1 0 5	3 15 6 1 2 4 0 1 7	2 2 0 0 1 2 2 2 0 0	61 47 14 15 31 13 7 7	X X X X X	X X X X X X X X X X
		TOTAL: PERCENT:	273 60%		453 100%	268 59 %	39 9 %	160 35%	29 6 %	457 100%		





							REI.	MEND	Œ	ONS-OBJE	CII	ONS								
SCHOOL.	DIST	TEXTS	:	SUPPLS	:	EQUIP	•	BEITER MAININ	:	COMPUT		MORE STAFF	:		LON		SUMMER PROGRMS		ETTER LINCH	OTHE
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KELVYN PARK	_	i	:	X	:		:	X	:		:	X	:		:		:	:		· •
LAKE VIEW	31	iх	:	X	:	X	:	X	:		:	X	:		:		: X	:		:
LANE	31	i	:	•••	:		:	X	:		:		:		:		:	:		: X
MATHER	31	iх	:	X	:	X	:	X	:		:	X	:	X	:	X		:		: X
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CHOO METRO	32	İ	:		:		:		:		:		:		:		:	:		:
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FARRAGUT	32	X	:	X	:	X	:		:		:		:		:		:	:		:
JUAREZ	32	X	:		:		;	X	:		:		:		:		:	:		:
KELLY	32	X	:	X	:	X	:	X	:		:	X	:		:		:	:		:
MARSHALL	32	Ì	:		:		:		:		:		:		:		:	:		:
CHS AG SCI	33	X	:	X	:	X	:	X	:	X	:	X	:	X	:	X	:	:	X	: X
C300 VOC	33	1	:		:	X	:	X	:		:	X	:		:		:	:		:
HUBBARD	33	X	:	X	:		:		:		:		:		:		:	:	X	: X
KENWOOD	33	1	:		:		:		:		:		:		:		:	:		:
LINDBLOM	33	!	:		:		:		:		:		:		:		:	:		:
MORGAN PARK		ĺх	•	Y	•	Y	•	X	٠		•	Y	•			Y	•	•		



CHICAGO HOARD OF EDUCATION 1987 HUDGET HEARINGS DISAPPROVED BUDGETS

			OTAL VOTE	PARE	MIS	RESI	DENT	TEA	HERS	OTHE	RS	ATTENTANCE
SCHOOL	DIST	YES	МО	YES	130	YES	МО	YES	МО	YES	Ю	
				¦ —				<u> </u>				<u> </u>
GARVY	1		5	0	4	0	0	0	1	0	0	5
BURLEY	3	5	-	2	3	0	3	3	2	0	0	13 1
FRANKLIN	3			0	13	0	0	8	0	2	0	24
SCHUBERT	4		22	•	20	1	1		1	0	0	42
FUNSTON	5	_	8	0	5	0	3	6	0	0	0	14
GOETHE MONRCE	5		15	•	13	0	2	0	0	0	0	26
RYERSON	5	-	8		8	0	0	0	0	0	0	8
STOWE	5	0	12		9		2		0		1	12
CHOPIN	5	•		0	16	0	0		1	0	3	20
DIEGO	6		16		16	0	0	4	0	-	0	31
PRITZKER	6	•	7 14	0 0	5	0	0	0	2	-	0	7
SABIN	6	-	133	: -	13 114	0	0		1	-	0	14
CLARK, M.	7	4	7		114		5 2		8	-	6	133
SALAZAR	8	10	15	7	15		- :		3		0	9
JACKSON, A.	9	3	7		3	-	0		0	_	0	29
CORKERY	10		78	6	62		12		1 0	0	0	12
WHITNEY	10		85	8	71	0	0			•	0	112
LIBRY	12	,	11	6	9	0	0		17	1	0	109
TWAIN	12		20		19	-	1	_	6	0	1 0	21
SEXTON	14	_	6		3	Ö	ii		1	0	0	27
WIRTH	14	ò	1		1	Ö	o i	-	o l	-	0	10
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CUFFE	16	3	6		5	-	ŏ		o l	ŏ	1	12
DIXON	17	Ĭ	18	Ō	14	ō	2	-	οi	Ö	2	19
MANIN	17	0	14	0	10	Ŏ	2	•	2	Ö	ō	14 1
McDOWELL#	17	2	2		İ	-	i		_ i	•	ď	17
O'KEFFFE	17	2	6	0	5	0	o i	2	ιi	0	o i	8
PIRIE	17	3	9 1	1	6	0	0	9	3	2	ŏi	12
BRENAN	18	4	9 1	0	6	0	0	4	3 i	ō	ŏi	13
FORT DEARBORN	18	2	11	0	10	0	1	2	ŏ i	Õ	o i	13
MORGAN	18	0	13 l	0	4	0	6	0	3 İ	0	0	13 I
TURNER-DREW	18	1	10	0	9 1	0	0	1	1	0	0 1	11
ADDAMS	19	1	2	0	2	0	0	0	0	1	0	3
MARSH	19	0	6	0	5 1	0	0	0	0	0	1	6
ALDRIDGE	20	0	15	0	6 1	0	0	0	5	0	3	14
METRO	32	0	48	0	48	0	0 !	0	0	0	0	48 [
KENNEDY	32	3	12	0	10	0	0	3	2	12	3	15
FARRAGUT	32	11	48	6	33	1	5	1	3	1	9	46
CHOO VOC H.S.	33	5	23	5	23	0	0	0	0	Э	0	1
MORGAN PARK CHGO AGRE SCI	33	7	17	6	6	1	4	0	7	0	0	25
CHOO WOLL ST	33 -	0	15 	0	11	0	3	0 	1	0	0	15
TOTAL McDowell did	not b	178 old a se	i 1008 dibacc	81 udget	6/13 bearing	5	; 55	76	70	21	30	980

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SCHOOL BUTGET HEARINGS CHICAGO PUBLIC SCHOOLS MARCH 10 & 12, 1987

SCHOOL	DIST	OUTCOME	APPV'G DI	SAPP'G	VOTING		PARENTS	RESUNTS	TEACHERS	OTHRS	PRSNT.	_: _
GARVY	1	+	+	+	+	:	8	1	0	1	10	:
BURLEY	3	Approved	6	0	6	:	1	2	0	3	6	:
FRANKLIN	3	Approved	9	0	9	:	6	0	2	4	12	:
SCHUBERT	4	Disapproved	2	17	19	:	20	2	4	3	29	:
FUNSTON	5	Disapproved	6	8	14	:	9	1	2	2	14	:
MONROE	5	Disapproved	0	7	7	:	6	1	1	2	10	:
RYERSON	5	Disapproved	0		9	:	9	0	0	1	13	:
STOWE	5	Approved	8	0	8	:	8	0	0	1	9	:
PRITZKER	6	Approved	24	0	24	:	19	0	5	1	25	:
SABIN	6	Disapproved	0	35	35	:	35	0	5	1	41	:
CLARK, M.	7	Approved	7	2	9	:	3	0			9	;
SALAZAR	8	Approved	16	1	17	:	9	0		2	17	:
CORKERY	10	Disapproved	3	23		:	25	0		14	30	:
LIBBY	12	Approved	6	0	6	:	5	0		0	6	:
PASTEUR	12	Approved	5	1	6	:	3	1	2		6	:
TWAIN	12	Approved	9	0	9	:	7	0	_		11	:
WIRTH	14	Approved	3	2	5	:	3	0	_		5	:
LEE	15	Approved	38	6	44	:	33	5		_	47	:
CUFFE	16	Approved	15	2	17	:	10	1	14		17	:
DIXON	17	Disapproved	2	11	13	:	9	1	0		14	:
MANN	17	Disapproved	1	23	24	:	*	*	*	*	*	:
McDOWELL	17	*				:						:
O'KEFFFE	17	Disapproved	3	3	6	:	3		_		8	:
MARSH	19	Disapproved	*	*	*	:	5				8	:
FARRAGUT	32	Approved	24	0	24	:	17	14			30	:
MORGAN PARK	33	Disapproved	1	12	13	: -:-	8	3		2 0	13	
		mom/*	400	460	250	:	^ 64	2	,	. c4	200	
		TOTAL:	188	162	350		261 678		55 149		390 100%	
		PERCEVEAGE:	54%	46%	100%	:	67%	O _k	147	15%	100%	

Notes: + no vote was taken

* second meeting was not held



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SURVEY

	School Name:				
	PART I: LOCAL SCHOOL IMPROVEMENT COU	NCIL SUR	VEY		
Ple	ase fill in the following information as accurately a	is you ca	n. Ther	ık youl	
How	many members are in your Local School Improvement Co	ouncil (L	SIC)?		
How	rany are (please write in number): Zarents? Co Teachers? Students? Other (please specify)	maunity	nembersi	· —	
How	often does your LSIC meet: Twice a month Once Other (please specify)	a month			
Whe	n are your LSIC meetings held? Day Evening	_ Weeke	nds		
Whe	re are your LSIC meetings held? School Bank Police Station Other (please specify):	Fiel	d House		
Ple	ase check the category that best applies, using the g	uideline	below.		
		Alvays	Some- times	Rarely	Never
1.	How often does your principal attend your LSIC meetings?	()	()	()	()
2.	Has your principal submitted to your LSIC a proposal before spending from his/her discretionary funds?	()	()	()	()
3.	Has your LSIC disapproved any such proposal (please give details on a blank piece of paper)?	()	()	()	()
4.	Have the following attended your LSIC meeting when invited:				
	(a) the building engineer?(b) the lunchroom manager?	()	()	()	()
5.	How often has your LSIC disapproved spending for: (a) textbooks?	()	()	()	
	(b) supplies?				()
	(c) Supplementary State Title I?				- ; ;
	(d) Gifted program materials?		$\ddot{}$	()	()
	(e) Desegregation programs?		$\ddot{}$	()	- > (
	(f) money raised from the school's fundraisers				()
	in the principal's internal accounts?	()	()	()	()
	the formation of the second of	YES	NO		
6	No. 40.00 1474		E.v.		
٥,	Has your LSIC done a needs assessment on your school?	()	()		
	Has your LSIC developed a school improvement plan?	()	()		
8.	Has your LSIC president received training on the budget hearing from his/her district office?	()	()		
9.	Has your LSIC written its bylaws?	\sim	()		

1987 LOCAL SCHOOL IMPROVEMENT COUNCIL SURVEY

	1	1		. N	MBERS	Œ		ŀ	FREQUENC	Y OF MEETING	s		TIMES		MEETING	PLACE
SCHOOL NAME	TYPE SONOL	DIST	# IN LSIC	PARNTS (MIY	TCH	SAON OF	HER	2xMIH	1xMIH 5XYR	4XYR	<4XXR	DAY	EVENG	SCHOOL	OTHER
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Belding	elem	1	5	5	ō	0	0	0			X	1		X ¦	X	
Ebinger	elem	1		1 4	0	1	0	0				X I	X	1	X	
Edgebrook	elem	1	26	1 16	10	0	0	0				χļ	X	1	X	
Edison	elem	1	12	11	1	0	0	0			X	- 1	X	1	X	
Cervy	elem	1	196	171	5	20	0	0		X		i	X	1	X	
Haugan	elem	1	ALL.	1				1				X I	X	}	X	
Henry	elem	1	3	1 3	0	0	0	0	}			X		X	X	
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North Side	elem	1 1	88	56	2	28	2	0	}	X		ļ	X	}	X	
Palmer	eler	1 1	204	180	0	22	0	2	}	X	:	1	X	X		
Peterson	elen	1 1	300	266	4	30	0	0	<u> </u>		Х	1	X	X	Х	X
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Armstrong	elen	2	30	21	4	5	0	0		X		1	1	X	l X	X
Chappell	elem	2	8	5	0	1	0	2	1	X		1	X		l X	
Decauter	elem	2	285	233	34	18	0	0	1	X		}	X		X	
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Kilmer	elen	2	15	13	0	1	0	1	ł	X		}	X		X	
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	TYPE		# IN	NU.	MEERS	Œ		!	Frequenc	I OF MEETING	S		TIPET		MEETING	PLACE
SCHOOL NAME	SCHOOL	DIST		PARNIS C	MIX	TCH	STEN O	THER	2MTH	1240H 5XXR	4XXXR	<4XXX	DAY	EVENG	SCHOOL.	OTHER
Stove	-3					_				••		į	_			
	elem	5	•	9	0	0	0	0		X			I		X	
Von Linne	elen	5 I		6	0	0	0	0	x	_			X		X	
Diego	elem			4	0	0	0	0		Ĭ			X	X	X	
Gary Delbelese	elen	6.1	60	25	15	20	0	0		X			X	X.		x
Pritzker	elen	ó		19	0	1	0	0		X		ļ	X	X.		
Sabin Santa M	elen	6			0	0	0	1		X			X	X.		
Clark, H	elen	7		18	1	1	0	0		X				X		X
DePriest	elen	7			0	1	0	0		X		ł	X		X	
Delano	elen	7	25	19	6	0	0	0		X		l		x	X	
Expet	elen	7		18	2	2	0	0	}	X			X		X	
Goldblatt	elen	7		l 20	0	5	0	0	i	X		1	X		X	
Spencer	elen	7	12	10	0	0)	2	ł	X		1	X		X	
Tilton	elen	7	25	24	1	0	0	0	ļ	X			X		X	
Cook	elem	8	60	1 25	10	න	0	0	1	x			X		X	
Cooper	elen	8	10	1 8	1	1	0	0		X			X		x	
Davis	elen	8	4	1 1	Ó	ō	ō	ā		_	X		X	x	x	x
Gunsaulus	elem	8	5	5	ō	ō	ō	ō	•	x			Ÿ	~	î	^
Johnson	elen	8		zó	ō	ō	ŏ	1	l L	x ^			X		Ŷ	
graduen -	elen	8		1 4	2	2	ő	o	;	x		ı	X		X	
Plamondon	elen	8	13	13	ō	Õ	Ö	0	! !	X X						
Salazar	elen	8	ALL	כו	·	U	U	U	! !			1	X		X	
Saucedo	elen	8		1 7			•	١		X		į	X		X	
			•	7	1	1	0	0	i	X			X		l x	
Shields	elen			•	_	_	_		į	X		į	X	X	L X	X
Cather	elen	9	•	7	2	0	0	0		x			X		×	
Dett	elen	9		0	0	0	0	0	X			i	X		X	
Faraday	elen	9		5	0	0	0	0		X			X		X	
Jefferson	elen	9		13	0	2	0	0	!	X			l x		X	
Miller	elen	9	20	20	0	0	0	0	i	X			X		l y	
Scinner	elen	9		56	5	4	0	0	ł	x			X	X	l x	X
Burns	elen	10	37	34	2	0	0	1	1	x			X		l x	
Corkery	ಲಿಲಾ	10	63	63	0	0	0	0	1	X			ı x		X	
McCormick	elen	10	50	50	0	0	0	0	1	x			X	X		x
Padere ski	elen .	10	20	20	0	0	0	0	1	x			X		X	_
Penn	elen	10	10	5	2	2	0	1	Ì	7			_	X	x	
Amour	elen	11	3	2	1	0	0	0	x				x	-	Ï	
Donoghue	elen	11			Ó	1	1	0	i -	x			i x		Ī	
Pershing	elen	11	20	111	6	3	Ċ	ō	•	Ŷ			i	x	Î	
Fleming Br	elen	12	120	107	1	10	ŏ	2	į	•	x		x	Ĩ		
Grimes	elen	12	50	34	ò	12	ŏ	4	į	x	•		Î	•	Î	
Hearst	elen	12			•	12	·	7	;	x			X			
Henderson	elen	12			e	0	0	4	;	X					i x	
Nightingale	elen	12	300	260	0	_	_	1	!				X		X	
Savyer	cjen eren			:		40	0	0	!	X		_	X		X	
Sawyer Twain		12		•	0	1	0	0	!			X	X		X	
	elem	12		7	1	3	0	0	i	x	•		X	X	X	X
Dyett	elen	13		27	1	5	0	2	i	X			I		l x	
Sherwood	elen	13		10	0	0	0	0	X	X			l x		l x	
Carnigie	elen	14			0	1	1	_	!	X			l x		l x	
Fermi.	elen	14	15	8	5	1	0	1	I				I		1 1	



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	TYPE	PRON	ATTENDS ICS		PROPOS			LSIC I			ENG OR		t	MEEDS ASSESS		isch dar iplan	ı	PRES TRAINED		LSTC EMLANS	ļ
SCHOOL NAME	SCHOOL	i	s	Ħ	i 🗚	3	×	i	S		<u> </u>					!	_		_	·	——i
		<u> </u>			i -	<u> </u>	<u> </u>	<u> </u>		×	<u> </u>	\$	N	TES	MO	i zez	Ю	TES	NO	IE2	NO
_		l			i			į			i			· ——		!			_	!	—-!
Store	elem	1	X		i x			i		x	ix			i x		x		į.			ļ
Von Linne	લોલ્ટ	I			X			i		x	i ^		x	żί		Ì		! .	X		į
Diego	elen	I			II			İ		Ĭ	i		î		x	Î		l x		X	. !
Cary	थेक	I			l x			İ		X			_	x i	•	Î		!	ĭ		ij
Prinzier	elen	X			l	X		1		X			x		x		7.	! •	X		ļ
Salting Common M	शिका	X			l x			l		X			-	i	Î		X			X	!
Clark, H Dermest	elen .	IX					X	1		X	X			i	î		•	ļ ģ		X	_ !
Delano	elen	!	x			X		l		X			X	i	Ī			ı Î		l x	χį
Erre.	eles			X			X	l		x	I			İ	Ĩ		X		X		x
Coimhlatt	eler eler	i	X	_ !			I	:		X	I			x	_	x	•	i r	•	i x	^ !
Spencer	elen i			X	ļ		X	i		X	l		X			_		i		. ^	- 1
Tillian	elen	X			_		X	•		X	}		X							i	- !
Cook	रोका	X			X					X	X		- 1	X	i	¥		i	X	i	хİ
Occer	elen	Î				_	X	ļ		X	X		- 1	X	i	i	X	x	_	x	^ ;
Davis	elem	X				X		!		X (X I	X			X		X		хi
Occasion	elen	Î		i	X					X		X	1		X.		X		Ŷ		Î
Jorcson	elem	Î		- :	Ĭ					X			1	X	i	X	i	r	-		- 1
Junean	elen	Î		- :		_		i		X !			X	x	- 1		X		7		x
Plandon	elen	•	x	:		-	_ !		X	!	X			X	- 1	X	i		X		^ i
Salwar	elen (Î	i			X			X			- 1		X		X		X		хi
Saucedo	ele:	x	•	;	x		X	i I	_	X !			X I	X	1	X	1		X		- i
Shre'ds	elen	Î		- ;	•			i	X	_ !	X		- 1	X	1	X	1	X		x	i
Catter	elen	_	x	- ;			X			X !		X	ļ	X	:	X	- 1		X		i
Dett	elen	x	-	i	x		^ :			χļ			X		X I		X !		X :		Хİ
Faraday	elen	Ĭ		í	â		i			I I			X	X	- [X	1	X	1	X	i
Jerrerson	elen	x		i	^	x	;						X	X	ļ		X		X !		Χİ
Miller	elen	-	x	i	x	^	j		x	X	_		X		X !		X		1		X i
Scimer	ಲಿಜ		Ĭ	i	-		x		•	x	ĭ		!		X I		X		Į	X	ı
Bares	elen	X		i			î			χ	X			X	_ !	X	- !	X	- 1	x	1
Concery	elem		x	i			î			X	¥		_ !		X		X !		1	X	İ
HoCormick	elen		X	i			Ωi			ΩÌ	ĭ		χļ		X		X		X		X I
Paderesald.	elen ¦	X		j			Σi			ΩÌ			ų į		X i		X		X :	X	- 1
Pear	elen ¦	X		Ì	x		- i			Ŷ	x		Χļ	ĭ	. !	_	X	X	_ !	X	ı
Massar	elem	X		- 1		X	i			ΩÌ	•		x	X X	·	X	_!	X	_ I	X	1
Doccopius	elen		X	i	X		i			Ξi		x	- t	X	į		Χİ	_	Χļ	X	1
Persning	eien	X		- 1	X		Ì		x	- i		Î	- ;	Ŷ	- 1	X	. !	X	_ !	X	- 1
Flenng Br	elen	x		1	X		i			Хi	X	•	- ;	î	:	¥	_!	X	. !	X	Į.
Grints	elen	X		1	X		- 1			χi	Ī		ij	î	- 1	x	X	X	. !	X	ļ.
Heerst	elen	I		- 1			X			X	-		хi	•	x i	*	J.	ĭ	į	X	į
Herrierson	elem	X		- 1	X		Í			χį	x		- !		χİ		X	ĭ	. !	X	_!
Nightingale	elen	X		- 1		X	ĺ			χi	_	x	i	x	^		X	ĭ	. !	_	X !
Sager	elem	X		1		X	Í			Σį	x	-	i	Ŷ	- 1	x	^ [X	. !	ĭ	-!
Theren	elen	_	x	- 1			X			χi	x		i	•	x	•	x l	X	į	X	
Dyest	elen	X		- 1	X		1			X	x		i	x	^	x	^	X	į	ĭ	į
Shervood	elen	X		- !	x		Í			X	x		i	Î	i	Ĭ	-	*	Į.	x	_!
Carmigie	elen	X		- 1	x		- 1			X	x		i	Î	1	•	хİ	~	X		X !
Femi	elem	X		ı	x		!			χį	x		i	Î	i	x	1	X	-	ĭ	-





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SCHOOL NAME	TYPE SCHOOL	DIST	LSIC	PARNTS	OMIY	TCH	STEN O	HER.	2xMIH	1xMIH 5XXR	4XXX	<4XYR	DAY	EVENG	SCHOOL	OTHE
arte	elen	14	42	1 42	0	0	ņ	0	į	X		i		X		X
follison	elen	14	9	1 7	2	0	L	Ü	l	X			X		X	
bbirson	elen	14	100	90	10	0	0	0		X			X		X	
irth	elen	14		İ					<u> </u>				ł			
arton	elen	15	175	-	25	47	0	3			[X	X	X	
BH63	elen	15	8	5	2	1	0	0	!	X			X		X	
arle	elen	15	23	1 19	2	2	0	0	!	X			X	X	X	
berizrt	elen	15	320	245	50	25	0	0	ŀ	X			X		X	
Cootion Magnet	elen	15	5	1 3	1	1	0	0	!	X			X	-	X	
æe	elem	15	18	18	0	0	0	0	1	X			X		X	
aster	e' .a	15	8	1 6	0	2	0	0	İ	3	(X		X	
255	eren	16	104	1 43	22	39	0	0	Ì	x	_		X		X	
end .	elen	16	7		0	ő	ō	ō	į	X			x		x	
Σuffe	elem	16	100	i 86	2	12	ŏ		i	X			x	x	x	
Goetbals	elen	16	20	20	ō	ō	ŏ		İ	x			Î	^	X	•
Histon	elem	16	25	16	5	2	1	1	! !	x						
Kerscau	elem	16			2	_	-	-	!				X		X	
		• • • •	7		_	0	0	0	į	X			X		I	
rozell	elen	17	7		0	2	0	0	į	X			X		X	
Deneen.	elen	17	5		1	1	0	0	i	x			l X		X	
dixee:	elen	17		15	2	3	0	0			X	3	X	X	X	
t enn	elen	17		10	2	1	0	0	l	X			l X	X	l x	
)'Keffe	elen	17	12	1 6	0	2	3	1	1	X			X		l X	
Poweil	elen	17	40	20	0	20	0	0	1	X			X		X	
Prace	elem	17	52	1 39	3	10	0	0	1	X			X	x	X	
Revere	elen	17	ALL	1					i	X			Ï	_	x	
lamer	elem	17	13	10	3	0	0	0	i		X .		X		i x	
Cassell	elem	18		i "	_	•	•	•	i		Ž.		Î	x	Î	
Clissold	elem	18	400	i						x	Α.		Î	^	Î	
Grestan	elen	18	10	10	0	0	0	0	:	x			7			
Kellogg	elem	1 18	15	1 12		3	Ö	Ö							X	
Narsen		18		• -		_	_	_	1	X]	X	i 	
	elen		• • • • •			23	0	•	!	X			X	X	L X	
Ryden	elen	18	30	15		5	0	0	į				İ		i	
Shoop	elen	18	106	62	14	30	0	0	į	x			l x	X		
Sutberland	elen	1 18		1					ł		,	(l	X	l x	
Vanderpoel	elen	18	380	364	0	16	0	0	ŀ	X			X	X	! X	
White	ಲತ್ತಾ	18	12	11	0	1	0	0	1	X			l x		X	
Black Magnet	elen	19	120	115	ц	0	0	1	!		X		1	X	İ	
Burraide	elen	19	20	1 13	3	3	0	1	ŀ		3	(i x		i x	
al¹istal	elen	19	17		_	4	Ō	2	į	X	•	•	i x		i x	
Coldsonth	elem	1 19		•	_	5	ō	ō	i	X			X	x	•	
Toyne	elem	19	41			6	ŏ	1	:	x			Î		Î	
uella	elen	19	6	3		1	ŏ		1	X			X			
farsa	ejen	: •	1 15	-					:				•		X	
Snecci			,	1 11		2		0	!	X			! x	X		
	elen	19	7	•	•	2		_	ļ		X		į .	X	X	
lay_or	elen	19		15		0	_	0	į	X			X		l x	
Ilicrp	elen	19	125	1 65	_	52		0	į	X			l x		X	
Clay	elen	20	8			0			ļ			X			X	
Cullen	elen	1 20	12	1 9	1	0	0	2			3	X	1	X	X	



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TYPE		PION ATDES [HEXTRES		TD1025		PROF SUB-CIT PROPOSAL								IASSESS		isch der Iplan		PRES TRAINED		ILSIC IBILAUS	į
SCHOOL NAME		Į A	3	×	Î A	3	Ħ	i a	3	X	i a	3	N	753	30	123					
					!				-		i— -	-	-		<i>_</i>	<u> </u>)XO	123	Ж) YES	NO
Harte	elæ	ı			! .			!			ļ			İ		i		i .		1	_
Mollison	ele	Î		1	I I			!		I			I	I		İ	I	i x		i z	i
Ribinson	ele	Ī			Ŷ			!		I				I		I		X		Ī	i
Wirth	ele	i -			•			:		I	I			I I		l x		İ		Ï	i
Burton	ele	ı			ix			i		x		_				1		1		į	i
Davies	eles	i	Z		_	I		i		X		I		I		! I		ľ		İ	i
Parle	eles	I			•	î		i		Ĭ				I	_	!	I	I		I	Í
Eberbart	elæ	i	I	ì	Ì	Ī		i		Î	Ì			_	I		I			I	i
GoodLow Magnet	eles .	I		i	I	_		i		Î			_ :	I		i x		I		I	i
Lee	elen .	I		Ì			I	i		Î	x		I	į	I		I		I	I	1
Paster	eles	I		- 1	I		_	i		Î			x		I		X	•	I	I	- 1
Bass	elen	I		- 1	}		I	i		ī		I	^ 1	x	I		I			Į.	I
Bond	elen	I		- 1	X			i		Ī		^	ı	•		I		I		¥	- 1
Citte	elen		I	- 1			I	İ		ž			^ i	x	I	Ï		_	X.		ļ
Coethals Hinton	ei en	X		- 1	I					Ï	ī		i	Î		I I		I		I	. !
Karan	elen	Υ,		ļ	I					I	Ĩ		i	î			1	I		I	. !
Brosnell	elen	I		ı			I	}		I I	Ï		i	Ī		x	- :	I		I	. !
Decem	eles	I	_	. !			I	1		I	X		i	•	I	Î	·	•	I	I	. !
Dixon	शेका	_	I	•		I	1			I	I		x i	I	-	î	ij		X	I	_ !
Ham	ejen	I	_	_ !			I			I	I		ï	-	I		i	x	^ :	x	I
O'Kerra	ejen	X	I	. !		¥				I	X		i	I	- 1	Ī	i	Î			!
Powell	ejez i	X		. !			X.			I	I		Ì		I		x i	î	ŀ	x	- !
Price	eles	•	I	- !			I			I I	I		- 1		I		Ξi	ī	i	î	- 1
Reverse	elen	I	•	- 1	-		I.			I	I		- 1	X		I	_ i	ī	•	î	- 1
Tarmer	elen	î		- 1	I	I	. !			I I			I !		I		хi	Ī	i	î	- 1
Casse!]	elem	Ī		- ;	r	•				X	I		- 1		I	I	Ĭ	X	i	ī	i
Clissold	elen	-	I	ij	î					X	I		- 1	I	1	I	Ì	I	i	Ī	i
Greekang	eles I		_	i	•		- !			I !	X		- !		X !		I	I	i	Ĩ	i
Kallogg	elen	I		i	x		- 1			I	I		_ !		I	X	- 1	I	Í	Ï	•
Manaea	elen	I		i	ī		ŀ			I	_		X	I	ļ		I I	I	ĺ	I	1
Ryder	ele			i	_		i			- *	x		•	Z	. !	X	- 1		X į	I	i
Shoop	eles	I		- i	I		i			x i	x		. !		_ !		- 1		- 1		İ
Sutherland	elen	I		Ì		I	i			î	Î		į		Ξļ	x	_ !	X	- 1	I	- 1
Vanderpoel.	elen	X		1	I		i			Ωi	î		- !		I.		I		I		X
Maite	elez		I	1	I		i			ΞÌ	î		- 1		X	_	I	I	ļ	I	1
Elacic Magnet	ejen	x		ı		I	i			Ξi	î		- 1	I	. !	x	_ !	X	. !	x	- 1
Burnside Gallistal	ejez	x		- 1	I		1			Ϊİ	Ī		- ;	Î	,	x	χİ	X	_ !	X	Į
Coldenth	elen	_	X	- 1		I	İ			Ϊİ	Ī		i	î		*	x l	_	I.	X	
Horne	eles	I		- [X		- 1			Ϊİ	Ĭ		i	•	x i			I	_!	X	1
Lucila	eles	Ξ		ļ	x		- 1			II	Ĩ		i		îi		îΙ		I	x	_!
Marah	eles	I		ij	I		- 1			I			χi	I	^ ;		îl	I	- !		I
Shedd	ejen	Ĩ		!			Ιļ			X I			Ī	î	i	r	^ {	ĭ	- 1		I
Taylor.	शंका ।	Ĭ			I		ļ			I I	I		i	-	χİ	•	ı l	Ĭ	- {	I	
Thorn	ejen i	I		ŀ	I		ļ			X !	I		į	I	- i	I	~	Î	- !	~	X
CLay	elen	Ì		!	I	_	ļ			X I	I		İ		Ιİ	_	ı i	î	- 1	I	- 1
Cullen	elen	î		1		I	_!			Χİ	I		1		Ϊİ		īi	î	- i	î	1
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	{	ļ		,XQ	BERS	Œ			REQUENC	(OF ME	ETTHGS	_	! !	TIMES OF MEETINGS		MEETING PLACE		
SCHOOL NAME	TOPE 3CHOOL	DIST	LSIC	PARITS O	HOT YEAR		SIIN O	THER	2401	1xMIH !	5XIR	472TR	ØXXX R	DAY	EVENG	SCHOOL	OTHER	
DuBois	eko	20	7	5	0	1	0	1				r	İ	r		x	Ì	
Grisson	elen	20	ALL	i ,	•	•	•	· i		r		-	i	x	x	x	i	
Overs	elen	20	12	12	0	0	0	o i		Ĩ			i	ĭ	X	X	i	
Pullman	elen	20	18	11	3	4	ŏ	οi		-	ĭ		i	X		X	i	
Scanlon	elen	20	10	7	3	Ó	ŏ	οi		X			i	x	1	X	İ	
Van Vlissenger	elen	20	20	14	3	3	Ö	οİ		X			i	X		X	ĺ	
Washington	elen	20	400	366	20	12	0	2		X			Ì	X		X	İ	
Lake View	h.s.	31	40	28	5	7	0	0		X			1	X	X	I	- 1	
Lincoln Park	h.s.	31	180	128	Ō	50	0	2			X		1		X	X	x !	
Mather	h.s.	31	361	224	15	60	60	2		X			1		X	X	- 1	
Taft	n.s.	31	550	1				- 1		X			1	X	X	X		
Wilson	h.s.	31	4	1 4	0	0	0	0					X	X		l X		
Farragut	h.s.	32	48	35	2	5	5	1 !		X			1		X	X		
Juarez	h.s.	i 32	27	1 19	3	3	2	0	X				}	X	X		1	
Kelly	h.s.	32	25	1 7	12	6	0	0 !				X		X		l X	1	
Young	h.s.	32	15	1 8	3	3	1	0		X				X	X	•	1	
Carver	h.s.	33	158	1				- 1		X				X	X	X	X	
Cutasa Acc	h.s.	33	325	240	25	50	10	0		X					X	ļ	X	
Harlan	h.s.	33	30	20	5	5	0	0		X				l X		l X		
Kiry	h.s.	1 33	6	1 5	1	0	0	0			X			X		L X	i	
Morgan Park	h.s.	1 33	150	90	20	30	10	0 !			X			i	X	X	i	
South Shore	h.s.	33	86	33	17	18	11	1		х				!	X	X		
TOTAL			16,282	6,929	581	1,066	115	79	7	117	19	13	10	102	25	137	6	
PERCENT				78.7%	6.6%	12.17	1.3%	0.9%	4.25	70.5%	11.4%	7.8%	6.0%	61.8%	15.25	83.0%	3.6%	



	TIPE	PRIN	ATINES INCS		PROPOS			LSIC DESA	EVER PPRV		ING O			NEEDS ASSESS		SCE DA	•	PRES TRAINE	D	LSIC EMAK	3	!
SCHOOL NAME	30100	A		N		s	×	A	s	Ж	A	s	Ж	TES	NO	TES	Ю	TES	NO	TE	5 N	- -
Difficia Griacos Osens	elen	x	r			x	x			ĭ	i x		x		X X		X		X Y		x	1
Pullmen Sosolon	e) en e) en	I I			IX	x		1		I I	ı x		x	 x	ĭ	i I x	ī	I	•	Î		!
Van Vilssenger Washington Lake 71er	elen elen h.s.	X			I		I			I I	X 	x		I I	x	ľ	I	X		i î	·	į
Lincoln Park Hather Taft	h.s. h.s. h.s.	X			! ! !	x	x	 		I I	I X			i ~ !	X X	_	X	İ	ı	X	•	!
Wilson Farragut Juanes	h.s. h.s. h.s.	I		X	 X		r.	 		X	 Y	x	x	¥	Î	Ĭ	Î	I	x	_	x	!
Kelly Young Carver	b.s. b.s. b.s.	X	x		 	r	x	i [!		X	X			X	r	Î	x	X		I	x	
Chiczęp Voc Harlan King	h.s. h.s. h.s.	I	x	r	X	x	¥	!		ĭ	Î		X	x	x	x	X	X		I	x	
Horgen Park South Shore	h.s. h.s.	X		_	X	x	•			ĭ	x		•	I		x	X X	X	X	X		
TOTAL		131	29	4	79	37	47	0	5	159	107	11	47	85	78	69	94	113	50	131	32	İ
PERCENT	i	79.9%	17.75	2.4%	48.5%	22.75	28.85	0.0%	3.0%	97.05	64.8	6.7	28.5%	52.15	47.95	42.35	57.7¢	69.35	30.73	80.4%	19.65	i



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